

## About the TechSoup Global Network

TechSoup is a nonprofit working in deep partnership with a network of 60+ independent nonprofits who, together with corporate donors and foundations, improve lives globally through the use of technology.

TechSoup Global Network partners manage a range of technology capacity-building programs to serve communities in nearly every region of the world. Each network partner tailors its program to the needs of its community and shares insights with other network partners to better serve communities worldwide.

Together we have reached 1.3 million organizations and delivered US\$15 billion in technology tools and philanthropic services. The TechSoup Global Network is committed to continuing this significant impact and developing next generation programs and services to support civil society in navigating an increasingly digital world.

Learn more about us at meet.techsoup.org

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## **Background & Objectives**

TechSoup conducted a research survey in 2020 assessing data handling practices and digital readiness among Civil Society Organizations (CSOs) globally. Learnings from the survey are intended to provide knowledge to the civil society sector. The study will also inform strategies across the TechSoup Global Network and its collaborators as they work together to foster greater digital resiliency for civil society.

#### OBJECTIVES

- · Develop a deeper understanding of how CSOs collect, store, use and share their data
- · Identify areas where CSOs should improve security and privacy, and employ digital tools to advance their mission
- Determine the need for common tools, templates, and workflow automation built on the platforms that have widespread adoption
- Determine how the TechSoup Global Network and other stakeholders can facilitate and help advance the digital transformation journey of CSOs and communities to enhance sector impact

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## **Research Approach**

- The survey was distributed to CSO tech decision makers globally in the Summer of 2020.
- The survey was distributed as an open link with anonymous responses, typically taking 20-30 minutes to complete.
- A total of 11,758 qualified responses from 135 countries and 41 languages were included.



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## **Partners**

### **Survey distribution partners**

















#### Survey supported by



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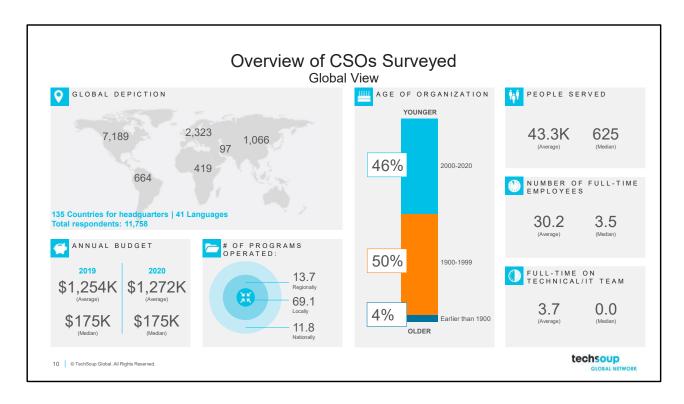
## More context to guide interpretation of survey findings

- Civil society organizations are highly diverse and localized. A large number of civil society organizations are very small with five or fewer staff. These factors should be taken into consideration when interpreting average and median responses and other summary analyses herein.
- The report provides an overview and analyses for total responses globally. Also provided is an overview and some analysis for respondents from Global North countries, separately from Global South countries. Note that the Global North (9,661 respondents) has greater representation in the Global view than the Global South (2,015 respondents). Respondents selected their region and then chose from a drop-down menu that included countries and territories, both of which are counted as countries for the purposes of this report.
- This was a digital survey and therefore likely to include respondents working in more digitally connected organizations or contexts. Global South results suggest this factor may be reflected in the responses. As a result, more analysis or research may be required before applying certain of the findings broadly.
- The following countries had sample sizes that will enable strong country analyses:
  - Brazil, Canada, Colombia, India, Italy, S. Korea, Mexico, Norway, Romania, Spain, Sweden, UK, Ukraine and the United States.
  - · Countries close to that strength of response included Kenya and South Africa.
- This survey contains 81 questions, including nested questions, and 16 of which are demographic characteristics, which can be used to segment responses and undertake multivariate analyses for additional insights.
- Next research steps will be to invite subject matter experts to further analyze the data, amend additional data and develop fresh insights.

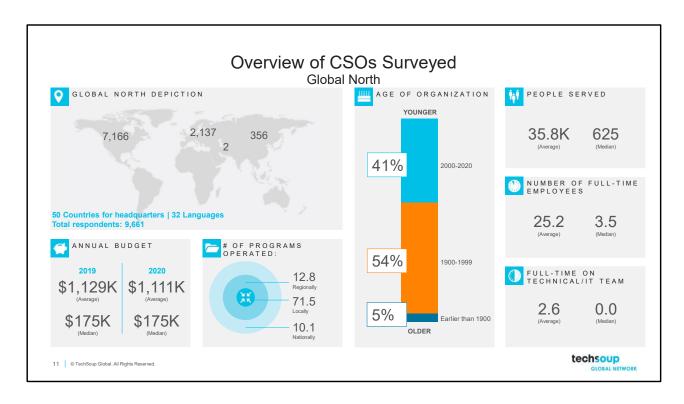
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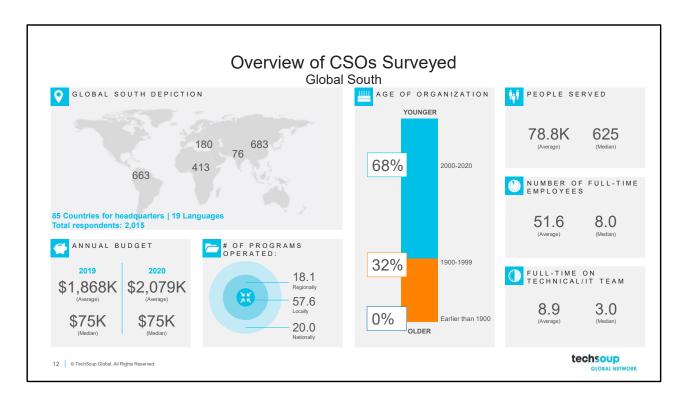




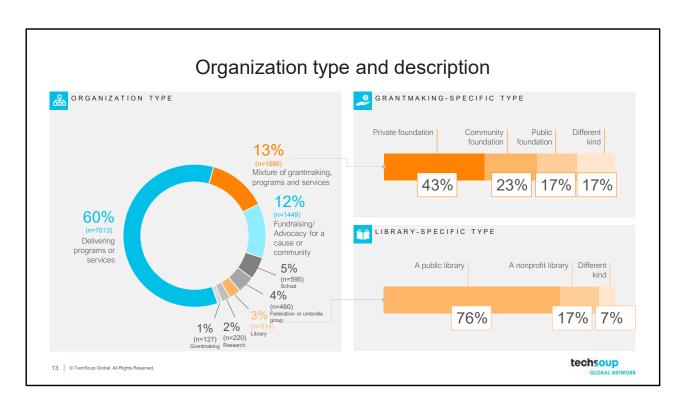
- 1. What year was your organization founded?
- 3. In which region is your organization based?
- 5. What percent of your programs are operated: < Mean Summary >
- 11. Approximately how many people does your organization serve or reach on an annual basis?
- 12. How many full-time employees work across your entire organization?
- 13\_a. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:
- < Full-time staff >
- 15a. Approximately how large was your organization's annual operating budget in 2019?
- 15b. How large do you predict it to be in 2020?



- 1. What year was your organization founded?
- 3. In which region is your organization based?
- 5. What percent of your programs are operated: < Mean Summary >
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- 1. What year was your organization founded?
- 3. In which region is your organization based?
- 5. What percent of your programs are operated: < Mean Summary >
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- < Full-time staff >
- 15a. Approximately how large was your organization's annual operating budget in 2019?
- 15b. How large do you predict it to be in 2020?



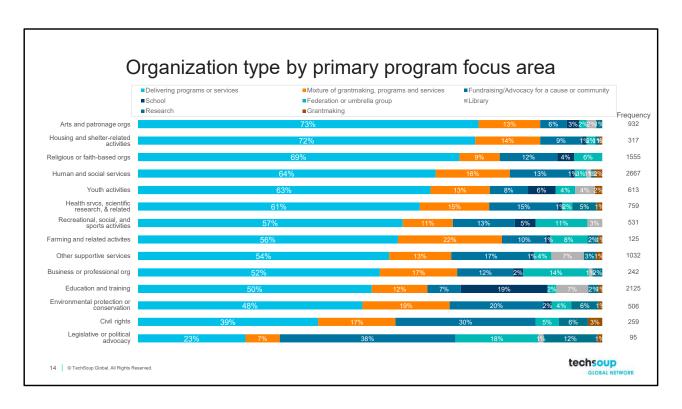
6. Which of the following best describes your organization's structure?

Base: Grant making program / service (n=127)

7. You indicated that grantmaking best describes your organization's structure. What type of grantmaking organization best describes your nonprofit?

Base: Library (n=314)

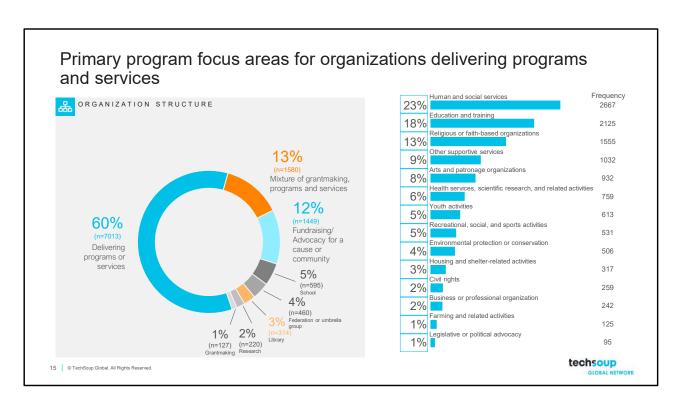
8. You indicated that your organization is a library. What type of library best describes your organization?



6. Which of the following best describes your organization's structure?

Base: Total (n=11,758)

9. Which of the following best describes the primary programmatic focus of your work?

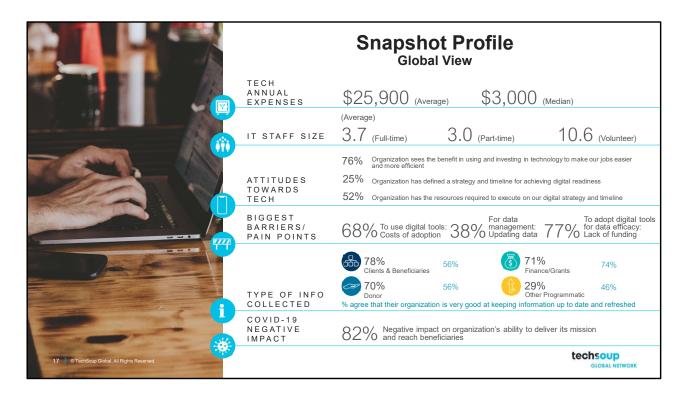


6. Which of the following best describes your organization's structure?

Base: Total (n=11,758)

9. Which of the following best describes the primary programmatic focus of your work?





Base: Total (n=11,242)

16. What is your organization's annual expenditure on IT hardware, software and services?

Base: Total (n=11,646)

13\_a. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization: < Full-time staff >

Base: Total (n=11,617)

13\_b. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Part-time staff > Base: Total (n=11,602)

13 c. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Volunteer >

Base: Total (n=11,758)

64. To what extent do you agree with the following statement: My organization (staff, board, volunteers) sees the benefit in using and investing in technology to make our jobs easier and more efficient

Base: Total (n=11,758)

65. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has defined a strategy and timeline for achieving digital readiness

Base: Total (n=2,905)

66. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has the resources required to execute on our digital strategy and timeline

Base: Total (n=11,758)

63. What have been the biggest pain points with the use of digital tools for your organization?

Base: Total (n=11,152)

61. What have been the biggest pain points with collecting, storing, and analyzing data?

Base: Total (n=4,980)

58a. You indicated that using more digital tools and methods for the following data types would help to improve the efficacy of their processes. Why has your organization elected not to use more digital tools and methods for these data types? < ANY BARRIERS (NET) >

Base: Total (n=11,758)

21. Which of the following types of data does your organization collect, store, and/or analyze?

Base: Total (n=9,166)

29. To what extent do you agree with the following statement: My organization is very good at keeping information about clients or beneficiaries up to date and refreshed

Base: Total (n=8,242)

23. To what extent do you agree with the following statement? My organization is very good at keeping donor information records up to date and refreshed

Base: Total (n=8,341)

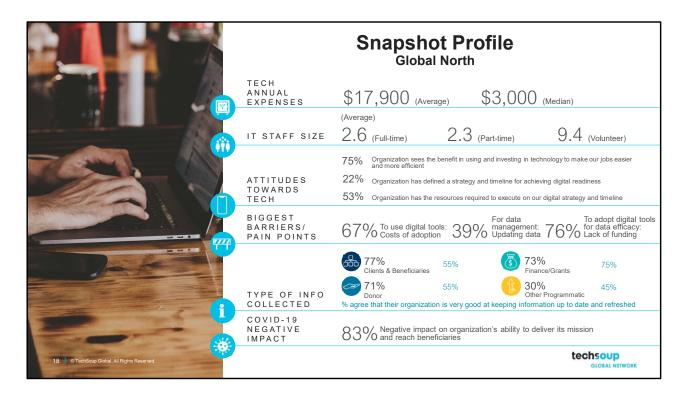
41. To what extent do you agree with the following statement: My organization is very good at keeping its financial and grant budget records up to date and refreshed.

Base: Total (n=3,463)

35. To what extent do you agree with the following statement: My organization is very good at keeping other programmatic data records up to date and refreshed.

Base: Total (n=11,758)

73. To what extent has the COVID-19 pandemic affected your organization's ability to deliver its mission and reach its beneficiaries?



Base: Total (n=9,292)

16. What is your organization's annual expenditure on IT hardware, software and services?

Base: Total (n=9,576)

13 a. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Full-time staff > Base: Total (n=9,549)

13\_b. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Part-time staff > Base: Total (n=9,543)

13 c. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Volunteer >

Base: Total (n=9,661)

64. To what extent do you agree with the following statement: My organization (staff, board, volunteers) sees the benefit in using and investing in technology to make our jobs easier and more efficient

Base: Total (n=9,661)

65. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has defined a strategy and timeline for achieving digital readiness

Base: Total (n=2,073)

66. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has the resources required to execute on our digital strategy and timeline

Base: Total (n=9,661)

63. What have been the biggest pain points with the use of digital tools for your organization?

Base: Total (n=9,170)

61. What have been the biggest pain points with collecting, storing, and analyzing data?

Base: Total (n=4,071)

58a. You indicated that using more digital tools and methods for the following data types would help to improve the efficacy of their processes. Why has your organization elected not to use more digital tools and methods for these data types? < ANY BARRIERS (NET) >

Base: Total (n=9,661)

21. Which of the following types of data does your organization collect, store, and/or analyze?

Base: Total (n=7,413)

29. To what extent do you agree with the following statement: My organization is very good at keeping information about clients or beneficiaries up to date and refreshed

Base: Total (n=6,892)

23. To what extent do you agree with the following statement? My organization is very good at keeping donor information records up to date and refreshed

Base: Total (n=7,050)

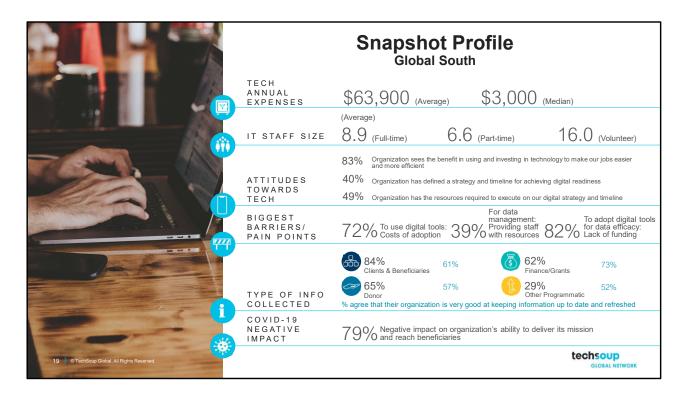
41. To what extent do you agree with the following statement: My organization is very good at keeping its financial and grant budget records up to date and refreshed.

Base: Total (n=2,868)

35. To what extent do you agree with the following statement: My organization is very good at keeping other programmatic data records up to date and refreshed.

Base: Total (n=9,661)

73. To what extent has the COVID-19 pandemic affected your organization's ability to deliver its mission and reach its beneficiaries?



Base: Total (n=1,882)

16. What is your organization's annual expenditure on IT hardware, software and services?

Base: Total (n=1,992)

13\_a. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Full-time staff > Base: Total (n=1,991)

13\_b. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Part-time staff > Base: Total (n=1,981)

13 c. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization:

< Volunteer >

Base: Total (n=2,015)

64. To what extent do you agree with the following statement: My organization (staff, board, volunteers) sees the benefit in using and investing in technology to make our jobs easier and more efficient

Base: Total (n=2,015)

65. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has defined a strategy and timeline for achieving digital readiness

Base: Total (n=809)

66. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has the resources required to execute on our digital strategy and timeline

Base: Total (n=2,015)

63. What have been the biggest pain points with the use of digital tools for your organization?

Base: Total (n=1,909)

61. What have been the biggest pain points with collecting, storing, and analyzing data?

Base: Total (n=882)

58a. You indicated that using more digital tools and methods for the following data types would help to improve the efficacy of their processes. Why has your organization elected not to use more digital tools and methods for these data types? < ANY BARRIERS (NET) >

Base: Total (n=2,015)

21. Which of the following types of data does your organization collect, store, and/or analyze?

Base: Total (n=1,690)

29. To what extent do you agree with the following statement: My organization is very good at keeping information about clients or beneficiaries up to date and refreshed

Base: Total (n=1,310)

23. To what extent do you agree with the following statement? My organization is very good at keeping donor information records up to date and refreshed

Base: Total (n=1,250)

41. To what extent do you agree with the following statement: My organization is very good at keeping its financial and grant budget records up to date and refreshed.

Base: Total (n=581)

35. To what extent do you agree with the following statement: My organization is very good at keeping other programmatic data records up to date and refreshed.

Base: Total (n=2,015)

73. To what extent has the COVID-19 pandemic affected your organization's ability to deliver its mission and reach its beneficiaries?

## **Highlights & Takeaways**

#### IT RESOURCES



Organizations believe that they will need to spend more on tech over the next 2 years. Most IT decisions are made by staff members; the median purchase requiring approval is \$375. IT teams are made up of a relatively small number of staff, and organizations frequently engage IT volunteers.

#### **DIGITAL READINESS**



A quarter of CSOs in the study have a defined strategy for achieving digital readiness. Many organizations perceive that investing in technology will bring value but there is a gap in the organizations' resources to do so. Top reported barriers to adoption of digital tools include a lack of funding, consultants or staff to facilitate adoption, staff skills or training, and awareness of available

#### **DATA MANAGEMENT**



A majority of organizations collect beneficiary, donor and finance information; Fewer CSOs collect other programmatic data. Across all data types, cloud-based data storage is now the most frequently used option. Spreadsheets are heavily relied upon for data use and sharing within and between organizations.

#### **IMPACT OF COVID-19**



The large negative impact of COVID-19 was reported across many workstreams by most organizations—prompting rethinking of how they work. Program delivery, fundraising and marketing were negatively impacted, while internal communications improved. COVID-19 prompted adoption of communication/collaboration tools and cloud-based apps, as well as hardware and desktop apps.

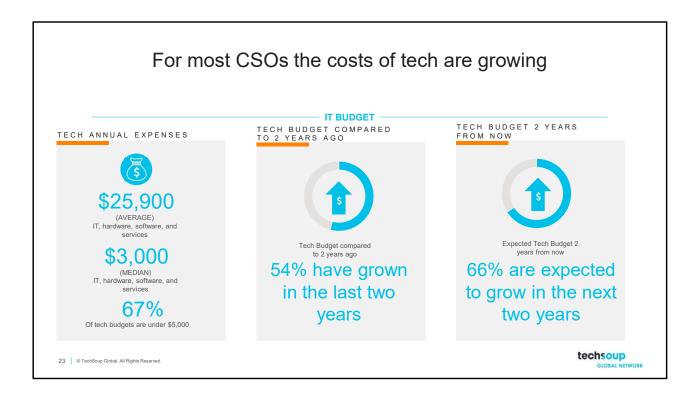
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Base: Total answering (n=11,242)

16. What is your organization's annual expenditure on IT hardware, software and services?

Base: Total answering (n=11,208)

17. How does your organization's current annual expenditure on IT hardware, software and services compare to 2 years ago?

Base: Total answering (n=10,754)

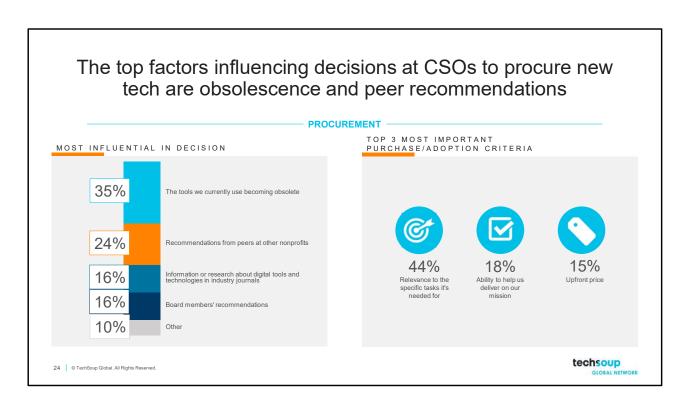
18. How does your organization's current annual expenditure on IT hardware, software and services compare to what you expect it to be in 2 years?

Base: Total answering (n=11,265)

15a. Approximately how large was your organization's annual operating budget in 2019?

Tech Expenses are approximately 21% of total budget size (average)

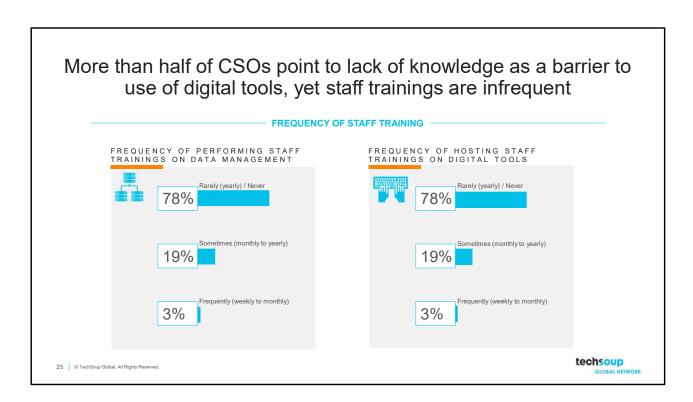
Tech Expenses are approximately 17% of total budget size (median)



67. Which of the following is most influential in your organization's decisions to adopt new digital tools or technologies?

Base: Total (n=11,758)

71. What are your top 3 purchase/adoption criteria when selecting a new software provider?

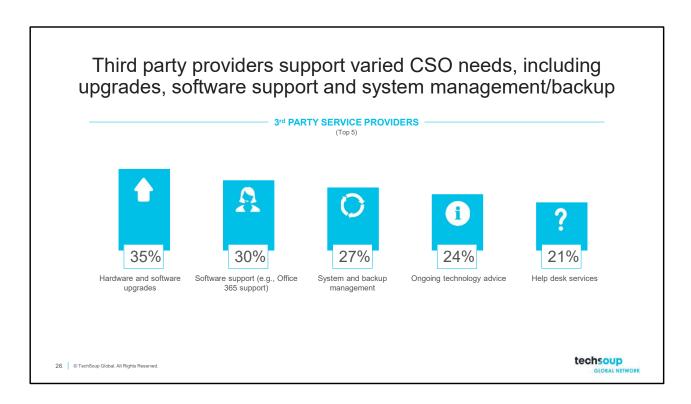


Base: Total answering (n=11,152)

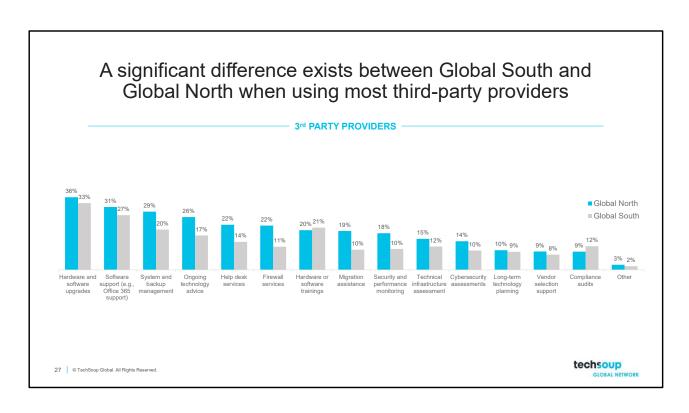
60. How often does your organization perform staff trainings focused on data management (collection, storage, use, and sharing) policies?

Base: Total (n=11,758)

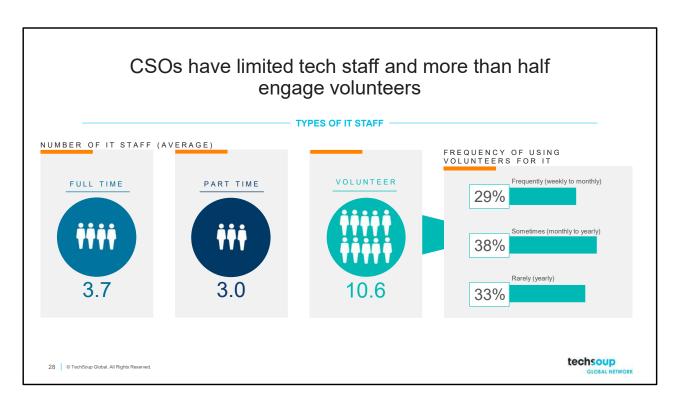
62. How often does your organization host staff trainings on digital tools?



72. Have you ever used a third-party provider to help your organization with any of the following services?



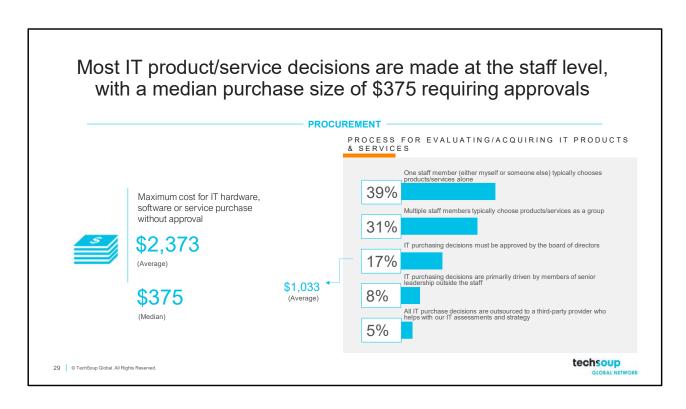
Base: Global South Total (n=2,015), Global North Total (n=9,661), 72. Have you ever used a third-party provider to help your organization with any of the following services?



Base: Total answering (FTE=11,646, PTE=11,617, Volunteer=11,602)

13. How many part-time and full-time employees and volunteers work on your technical/IT team across your organization? Base: Those who use volunteers for technical/IT teams (n=7,714)

14. How often does your organization make use of volunteer staff for IT purposes?

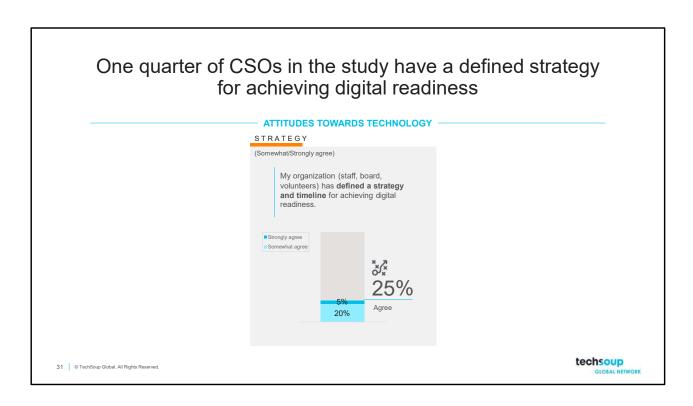


19. What is the maximum cost for an IT hardware, software or service purchase that could be made without notifying or obtaining approval from your leadership or board?

Base: Total answering (n=11,607)

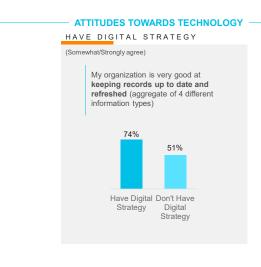
20. Which of the following best describes the process at your organization for evaluating and acquiring new IT products and services?





65. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has defined a strategy and timeline for achieving digital readiness?

# Respondents with a digital strategy are more likely to report their data is up to date and refreshed



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Base: Total (n=8,246)

23. To what extent do you agree with the following statement? My organization is very good at keeping **donor information** records up to date and refreshed

Base: Total (n=9,166)

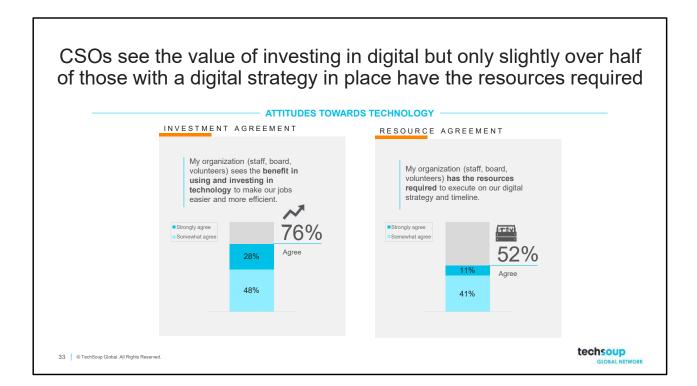
29. To what extent do you agree with the following statement? My organization is very good at keeping **information about clients or beneficiaries** up to date and refreshed

Base: Total (n=3,463)

35. To what extent do you agree with the following statement? My organization is very good at keeping **other programmatic data** records up to date and refreshed.

Base: Total (n=8,341)

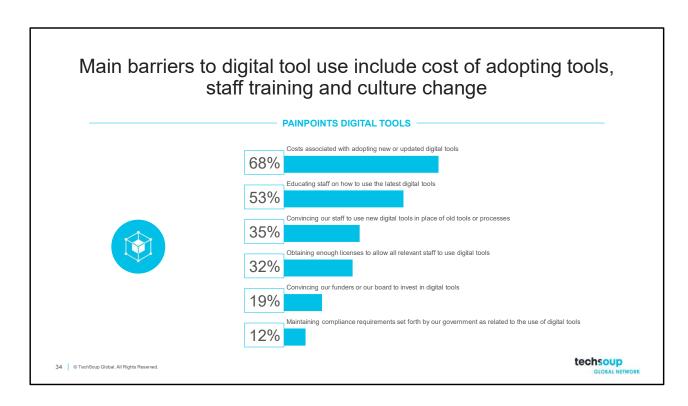
41. To what extent do you agree with the following statement? My organization is very good at keeping its **financial and grant budget** records up to date and refreshed



64. To what extent do you agree with the following statement: My organization (staff, board, volunteers) sees the benefit in using and investing in technology to make our jobs easier and more efficient?

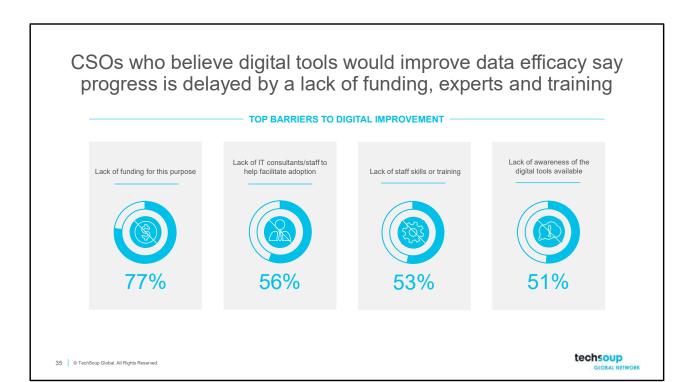
Base: Those who Strongly/Somewhat agree that organization has defined a strategy and timeline for achieving digital readiness (n=2,905)

66. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has the resources required to execute on our digital strategy and timeline?

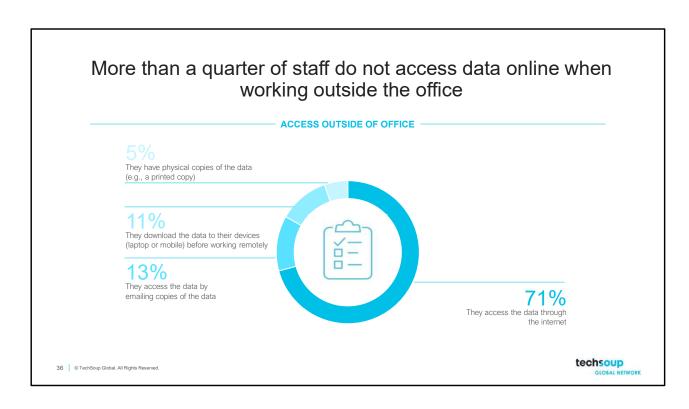


Base: Total (n=11,758)

63. What have been the biggest pain points with the use of digital tools for your organization?

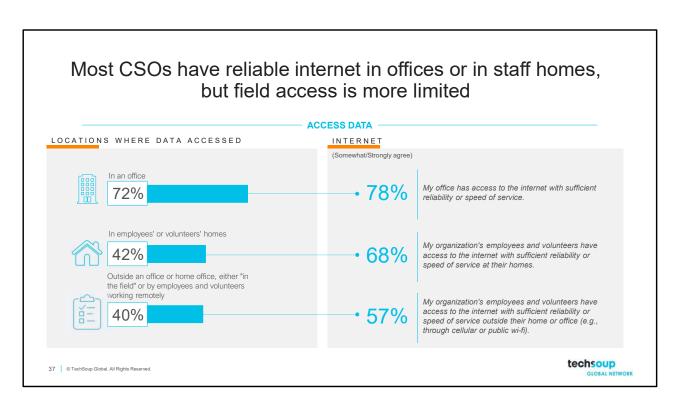


Base: Agree somewhat/strongly that technology might improve interactions (NET Any Barrier) (n=4,980) 58. You indicated that using more digital tools and methods for the following data types would help to improve the efficacy of their processes. Why has your organization elected not to use more digital tools and methods for these data types?



Base: Outside is an access location (n=4,490)

54. What best describes how employees or volunteers access data while working remotely?



Base: NET Collect any type of data (n=11,152)

50. You indicated that using more digital tools and methods for the following data types would help to improve the efficacy of their processes. Why has your organization elected not to use more digital tools and methods for these data types?

Base: Office is an access location (n=8,077)

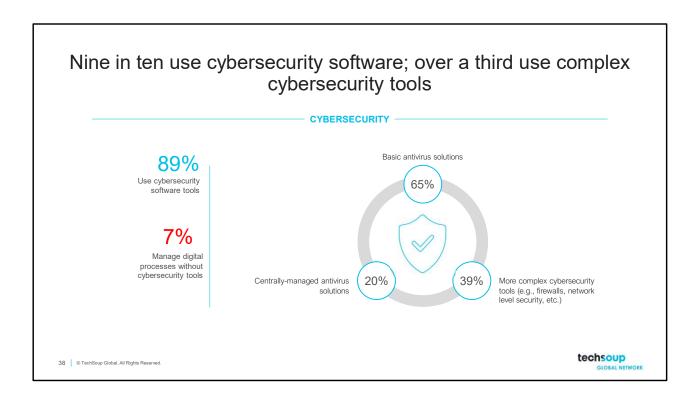
51. To what extent do you agree with the following statement: My office has access to the internet with sufficient reliability or speed of service.

Base: Home is an access location (n=4,665)

52. To what extent do you agree with the following statement: My organization's employees and volunteers have access to the internet with sufficient reliability or speed of service at their homes.

Base: Outside is an access location (n=4,490)

53. To what extent do you agree with the following statement: My organization's employees and volunteers have access to the internet with sufficient reliability or speed of service outside their home or office (e.g., through cellular or public wi-fi).



Base: Total answering (n=11,152)

59. Does your organization use any of the following cybersecurity software tools?

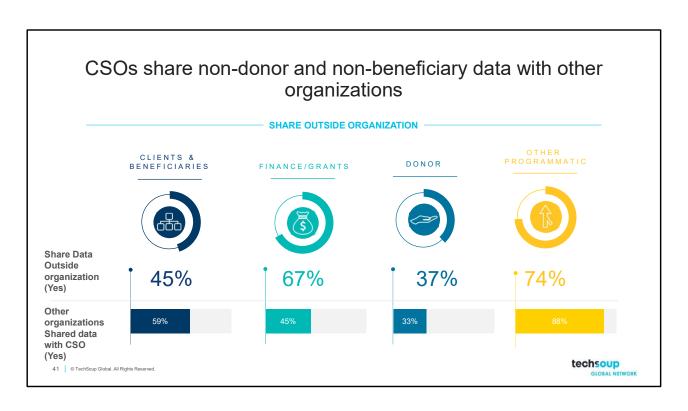


## Most CSOs collect beneficiary, finance, and donor information OVERVIEW OF TYPES OF INFORMATION COLLECTED CLIENTS & BENEFICIARIES FINANCE/GRANTS DONOR PROGRAMMATIC TOWN 78% 70% Note: Other Programmatic Data was defined as data that does not include personally identifiable information, such as wildlife counts, tracking air quality, amount and type of trash picked up on the beach, etc.

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Base: Total (n=11,758)

21. Which of the following types of data does your organization collect, store, and/or analyze?

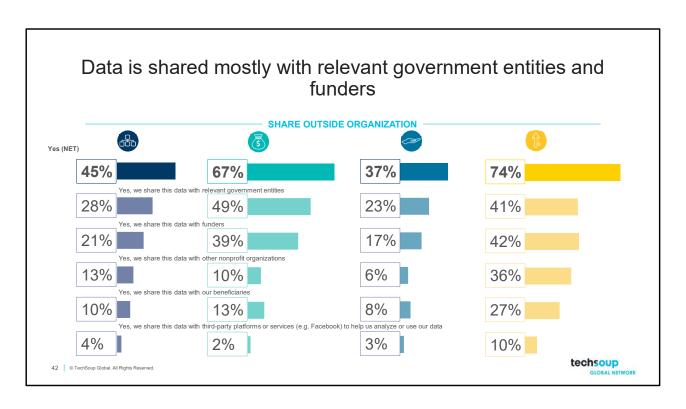


Base: varies

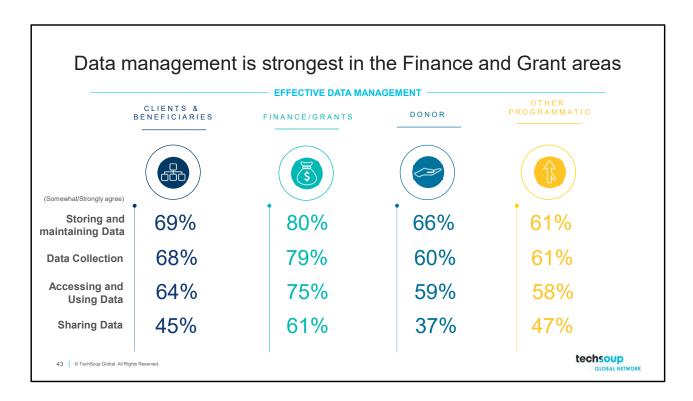
56. Do you share the following data types with anyone else?

Base: varies

57. You indicated that you share data with other nonprofit organizations. Do other nonprofits similarly share the following data types with you?



Base: Collect data type - Information about Clients or Beneficiaries (n=9,166); Donor Information (n=8,246); Organization Finance and Grant Budget Data (n=8,341); Other Programmatic Data (n=3,463) 56. Do you share the following data types with anyone else?



Base: Collect information about Clients & Beneficiaries (n=9166)

- 29. To what extent do you agree with the following statement? My organization is very good at keeping information about clients or beneficiaries up to date and refreshed
- 32. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, & sharing client and beneficiary information?

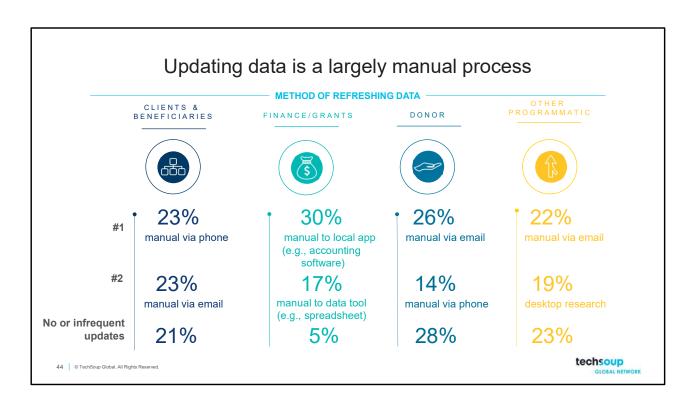
Base: Collect information about Finance & Grants (n=8341)

Base: Collect information about Other Programmatic (n=3463)

- 55. How is access to the following data types controlled in your organization?
- 46. Which of these tools do you use to record the different types of data you collect?
- 47. Which of these tools do you use to store the different types of data you collect?
- 41. To what extent do you agree with the following statement? My organization is very good at keeping its financial and grant budget records up to date and refreshed
- 44. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, and sharing its financial and grant budget data?

Base: Collect information about Donors (n=8246)

- 23. To what extent do you agree with the following statement? My organization is very good at keeping donor information records up to date and refreshed
- 26. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, & sharing donor information?



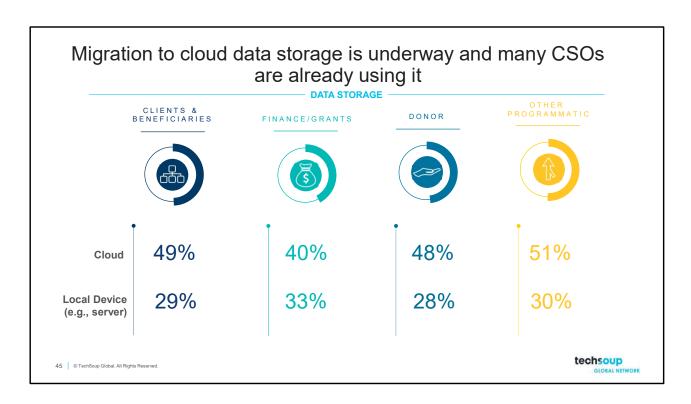
Base: Varies

30. How does your organization update or refresh information about clients or beneficiaries?

42. How does your organization update or refresh its financial and grant budget data?

24. How does your organization update or refresh donor information?

36. How does your organization update or refresh other programmatic data?



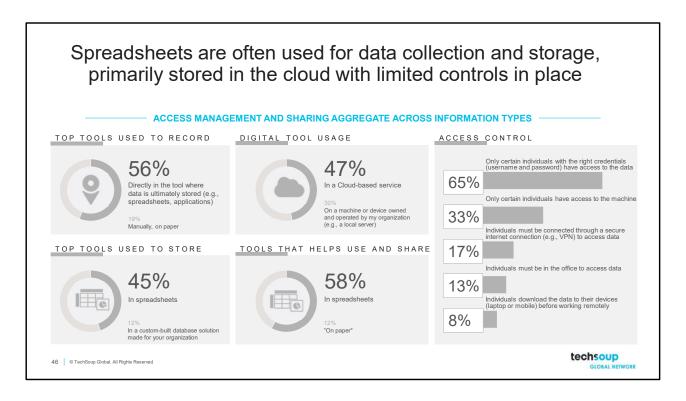
Base: Collect information about clients & beneficiaries (n=9166)

47. Which of these tools do you use to store the different types of data you collect? Base: Collect information about Finance & Grants (n=8341)

47. Which of these tools do you use to store the different types of data you collect? Base: Collect information about Donors (n=8246)

47. Which of these tools do you use to store the different types of data you collect? Base: Collect information about Other Programmatic (n=3463)

47. Which of these tools do you use to store the different types of data you collect?



Base: Aggregate

55. How is access to the following data types controlled in your organization?

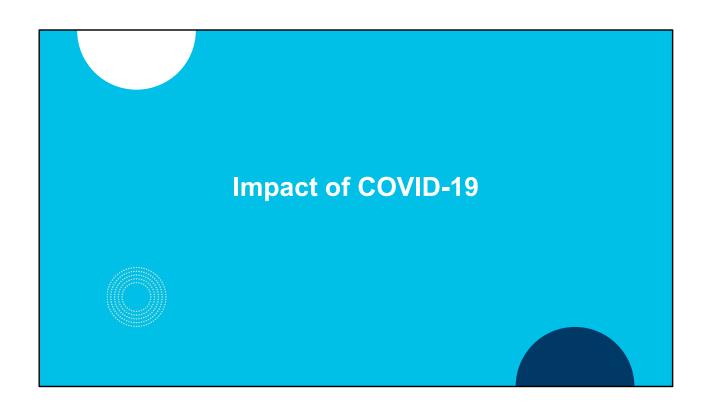
46. Which of these tools do you use to record the different types of data you collect?

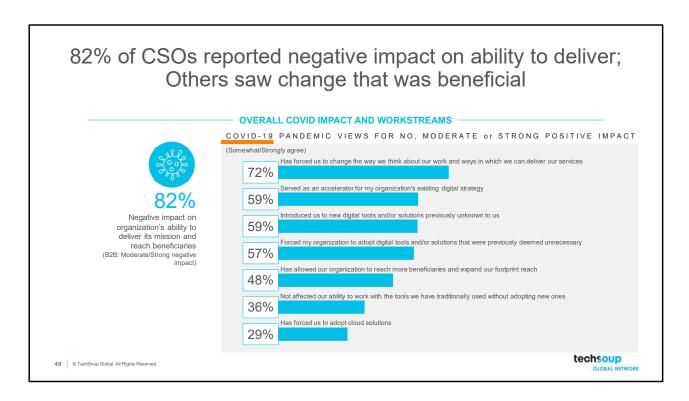
47. Which of these tools do you use to store the different types of data you collect?

Base: Those answering who store data using software (Aggregate)

49. You indicated you use digital tools to store certain data. What best describes how each of the following tools are used to store different types of data?

48. Which of these tools help you use and share the different types of data you collect and store?



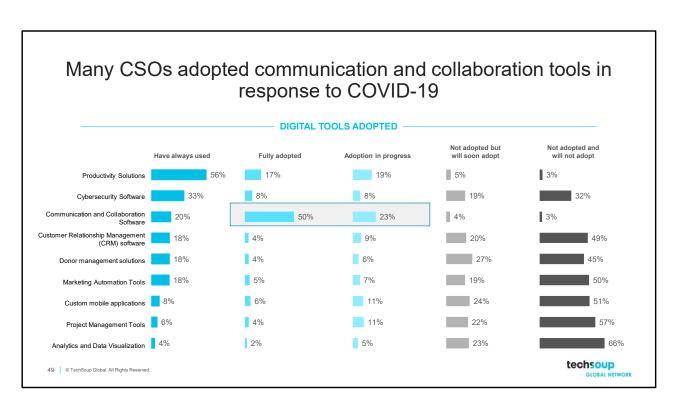


Base: Total (n=11,758)

73. To what extent has the COVID-19 pandemic affected your organization's ability to deliver its mission and reach its beneficiaries?

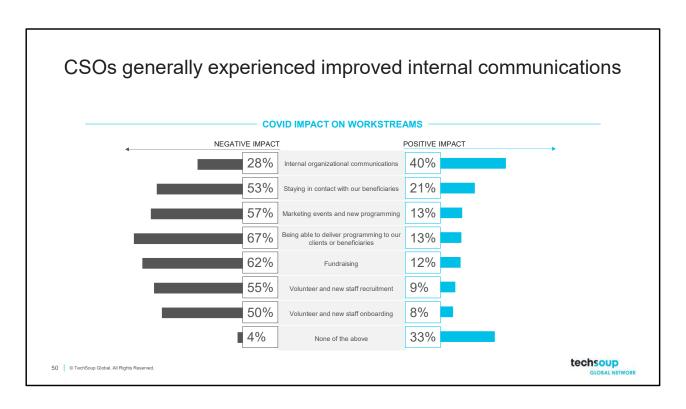
Base: Those that selected No, Moderate, or Strong positive impact (n=2,077)

76. To what extent do you agree with the following statements: The COVID-19 pandemic has...



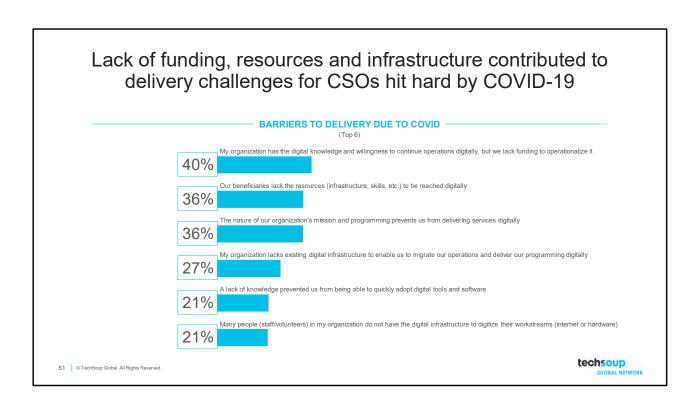
Base: Organization invested in software as a result of Covid (n=5,652)

<sup>78.</sup> You indicated that the COVID-19 pandemic has forced your organization to adopt new digital tools. Which of the following digital tools has your organization adopted and to what extent?



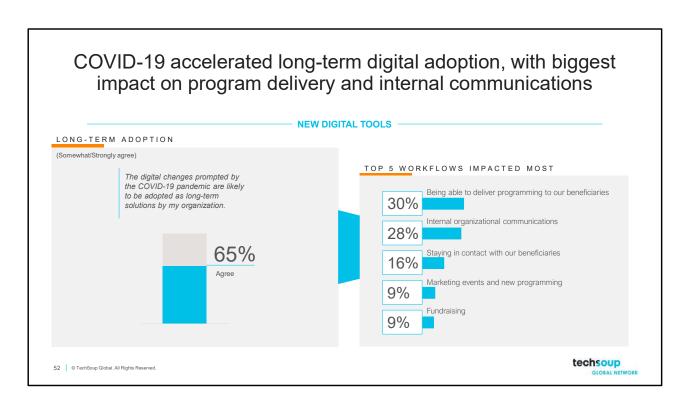
Base: Covid has had an impact (n=10,872)

74. What are the main areas or workstreams in your organization that have been affected by the pandemic and associated lockdowns?



Base: Covid had a strong/moderate negative impact and applicable (n=varies)

75. To what extent have the following items prevented your organization from continuing to deliver on its mission and reach its client or beneficiaries during the COVID-19 pandemic?

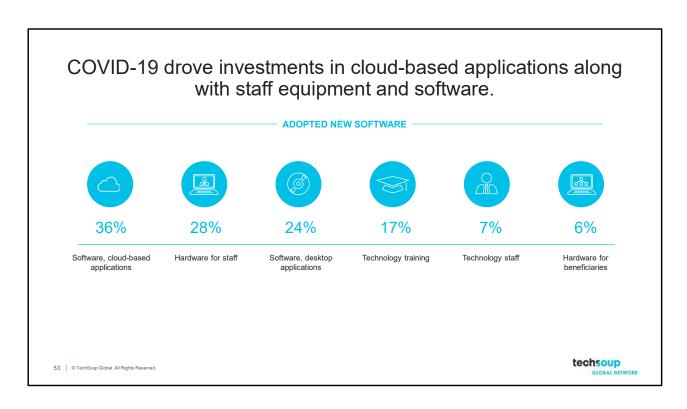


Base: Total (n=11,758)

79. To what extent do you agree with the following statement: The digital changes prompted by the COVID-19 pandemic are likely to be adopted as long-term solutions by my organization.

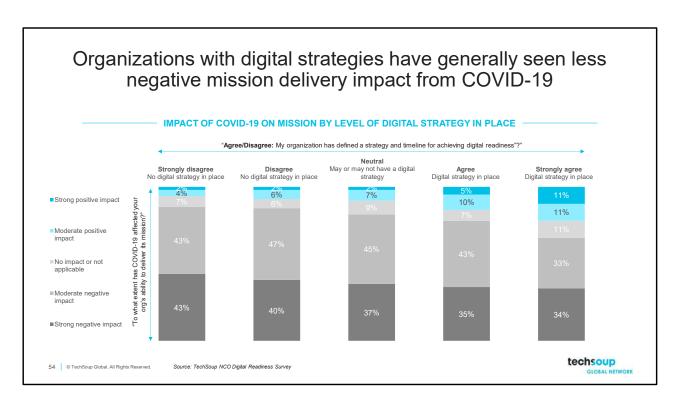
Base: Strongly/somewhat agree changes are likely to be adopted as long-term solutions (n=7,684)

80. You indicated that the digital changes prompted by the COVID-19 pandemic are likely to be adopted long-term by your organization. Which of the following work flows within your organization have seen the most benefit from digitization due to the pandemic?



Base: Total (n=11,758)

77. As a result of the COVID-19 pandemic and associated lockdowns, has your organization invested in any of the following tools and resources?



Base: Agree/Disagree - My organization has a defined strategy and timeline for achieving digital readiness (n=11,758). 65. To what extent do you agree with the following statement: My organization (staff, board, volunteers) has defined a strategy and timeline for achieving digital readiness.

Base: Extent of COVID -19 impact on organization (n=11,758)

73. To what extent has the COVID-19 Pandemic affected your organization's ability to deliver its mission and reach its beneficiaries?

## What is next?

This survey provides a significant view of global civil society organizations as they adapt to a unique time of change. The TechSoup Global Network is eager to build on these insights by continuing to engage with community members to understand which adaptations become permanent, how gaps in needs can be met, and what collaborative impact is possible when digital solutions to strengthen data handling in global civil society are adopted.

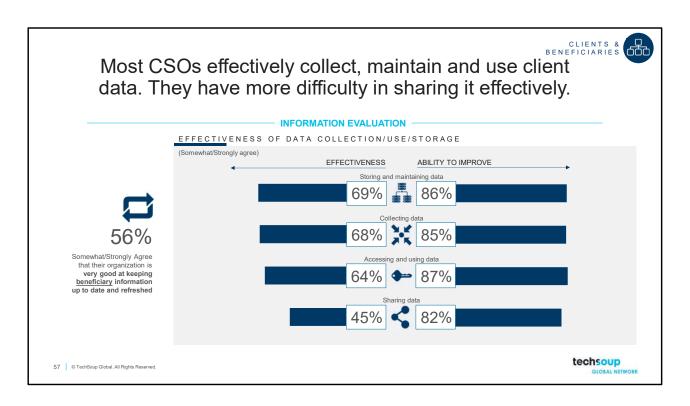
## **NEXT STEPS**

- Over 50% of survey respondents requested follow-up contact to see either the final report results or to participate in further research.
   TechSoup looks forward to engaging this community both in these summary results to provide them with comparisons that may bring insights and also to inform future relevant research that will create robust views of the overall sector and useful data for philanthropy and CSOs.
- TechSoup learned a lot in conducting this research and is eager to continue building learnings by 'workshopping' with others on research
  topics and approaches and to add to this dataset and to be part of creating sector assets accessible for all. The TechSoup Network
  members, distribution partners and others interested in further analysis of this research will work directly with this large dataset to bring more
  focused insights to their communities and to inform funding and solutions.
- TechSoup will also foster collaboration on digital solutions by discussing these findings with other CSO capacity building organizations, technology providers, funders and volunteers.
- TechSoup will act on this study by providing support for organizations to develop digital strategies, along with the training required to use the
  tools selected, and services to manage those tools over time. This support will be specifically focused on data management practices, as
  well as the tools organizations use to collect, use, store, and share data.

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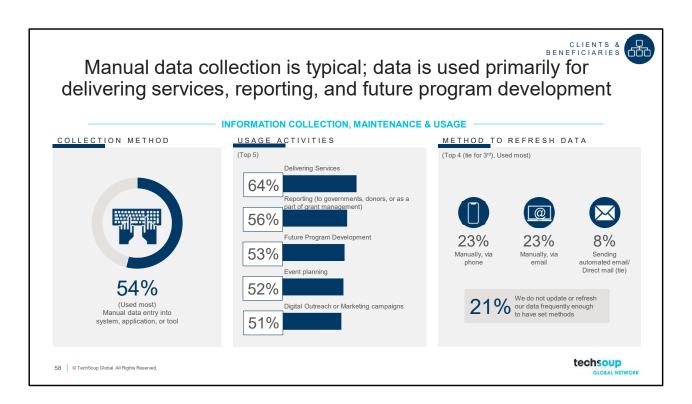
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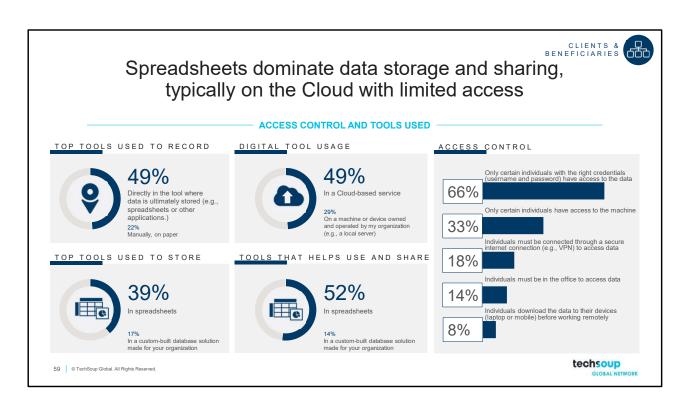
Base: Collect information about Clients & Beneficiaries (n=9166)

- 29. To what extent do you agree with the following statement? My organization is very good at keeping information about clients or beneficiaries up to date and refreshed
- 32. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, & sharing client and beneficiary information?
- Base. Those answering that process is ineffective: Data collecting/storing/accessing/sharing (n=2065/1881/2171/2254)
- 33. To what extent do you agree that technology may improve the way you interact with donors and improve the following processes?



Base: Collect information about clients & beneficiaries (n=9166)

- 28. How is client and beneficiary information typically collected by your organization?
- 30. How does your organization update or refresh information about clients or beneficiaries?
- 31. For which types of activities do you use information about clients or beneficiaries?



Base: Collect information about clients & beneficiaries (n=9166)

- 55. How is access to the following data types controlled in your organization?
- 46. Which of these tools do you use to record the different types of data you collect?
- 47. Which of these tools do you use to store the different types of data you collect?

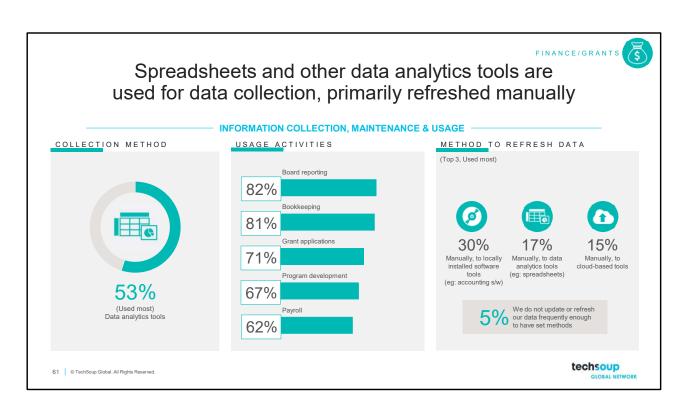
Base: Those answering who store Client & Beneficiary data using software (n=7348)

- 49. You indicated you use digital tools to store certain data. What best describes how each of the following tools are used to store different types of data?
- 48. Which of these tools help you use and share the different types of data you collect and store?



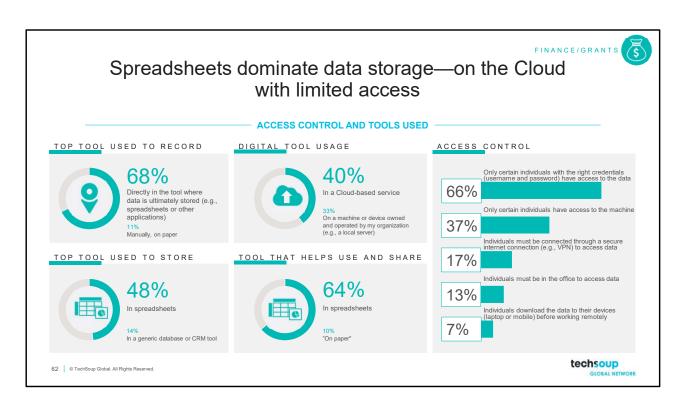
Base: Collect information about Finance & Grants (n=8341)

- 41. To what extent do you agree with the following statement? My organization is very good at keeping its financial and grant budget records up to date and refreshed
- 44. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, and sharing its financial and grant budget data?
- Base. Those answering that process is ineffective: Data collecting/storing/accessing/sharing (n=1058/913/1238/1348)
- 45. To what extent do you agree that technology may improve the way you interact with your organization's financial and grant budget data and improve outcomes?



Base: Collect information about Finance & Grants (n=8341)

- 40. How is your organization's finance and grant budget data typically collected?
- 42. How does your organization update or refresh its financial and grant budget data?
- 43. For which types of activities do you use your organization's financial and grant budget data?

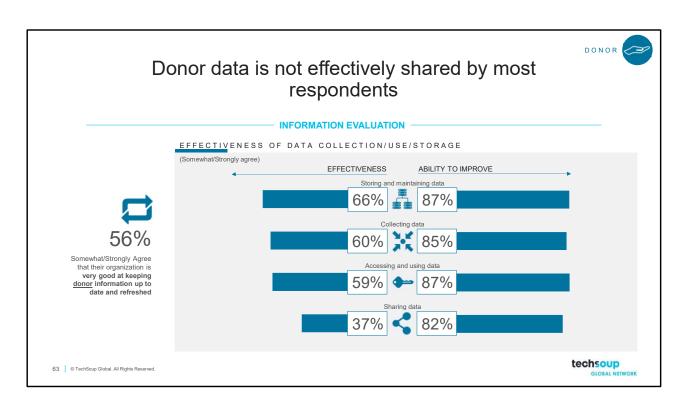


Base: Collect information about Finance & Grants (n=8341)

- 55. How is access to the following data types controlled in your organization?
- 46. Which of these tools do you use to record the different types of data you collect?
- 47. Which of these tools do you use to store the different types of data you collect?

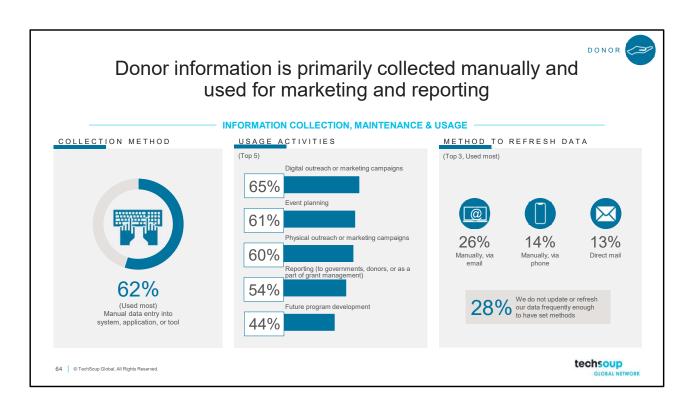
Base: Those answering who store Finance & Grant data using software (n=6703)

- 49. You indicated you use digital tools to store certain data. What best describes how each of the following tools are used to store different types of data?
- 48. Which of these tools help you use and share the different types of data you collect and store?



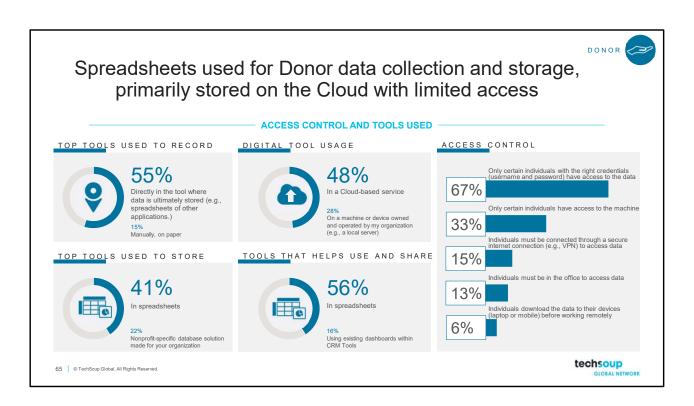
Base: Collect information about Donors (n=8246)

- 23. To what extent do you agree with the following statement? My organization is very good at keeping donor information records up to date and refreshed
- 26. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, & sharing donor information?
- Base. Those answering that process is ineffective: Data collecting/storing/accessing/sharing (n=2454/2020/2399/2420)
- 27. To what extent do you agree that technology may improve the way you interact with donors and improve the following processes?



Base: Collect information about Donors (n=8246)

- 22. How is donor information typically collected by your organization?
- 24. How does your organization update or refresh donor information?
- 25. For which types of activities do you use donor information?

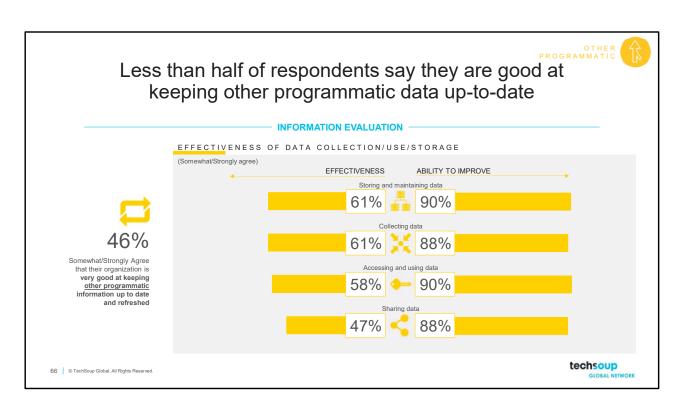


Base: Collect information about Donors (n=8246)

- 55. How is access to the following data types controlled in your organization?
- 46. Which of these tools do you use to record the different types of data you collect?
- 47. Which of these tools do you use to store the different types of data you collect?

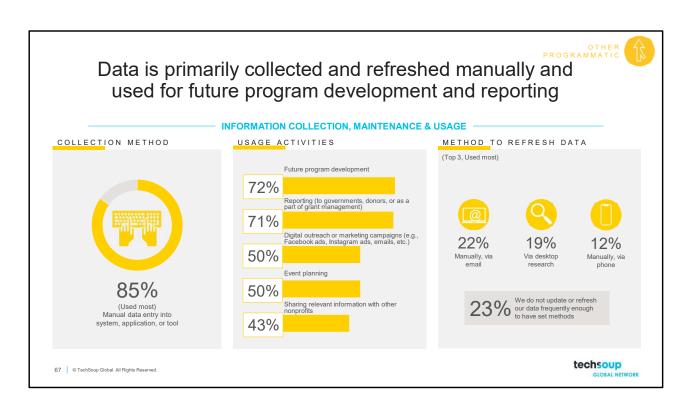
Base: Those answering who store Donor data using software (n=6850)

- 49. You indicated you use digital tools to store certain data. What best describes how each of the following tools are used to store different types of data?
- 48. Which of these tools help you use and share the different types of data you collect and store?



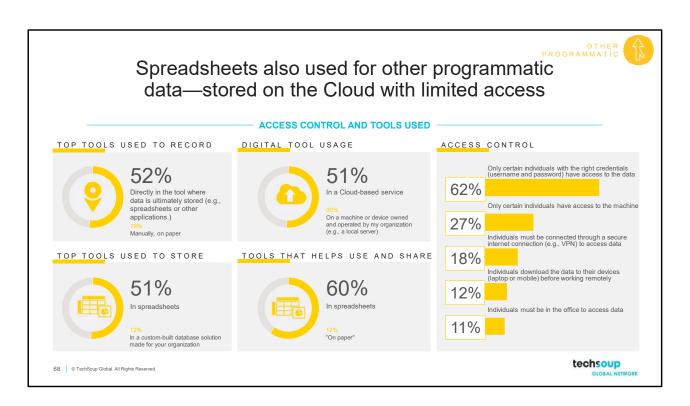
Base: Collect information about Other Programmatic (n=3463)

- 35. To what extent do you agree with the following statement? My organization is very good at keeping other programmatic data records up to date and refreshed.
- 38. In your opinion, how effective are your organization's processes for collecting, storing/maintaining, and accessing, using, & other programmatic data?
- Base. Those answering that process is ineffective: Data collecting/storing/accessing/sharing (n=869/809/889/895)
- 39. To what extent do you agree that technology may improve the way you interact with other programmatic data and improve outcomes?



Base: Collect information about Other Programmatic (n=3463)

- 34. How is other programmatic data typically collected by your organization?
- 36. How does your organization update or refresh other programmatic data?
- 37. For which types of activities do you use other programmatic data?



Base: Collect information about Other Programmatic (n=3463)

- 55. How is access to the following data types controlled in your organization?
- 46. Which of these tools do you use to record the different types of data you collect?
- 47. Which of these tools do you use to store the different types of data you collect?

Base: Those answering who store Other Programmatic data using software (n=2776)

- 49. You indicated you use digital tools to store certain data. What best describes how each of the following tools are used to store different types of data?
- 48. Which of these tools help you use and share the different types of data you collect and store?

## Countries and Territories as Reported by Participants





